

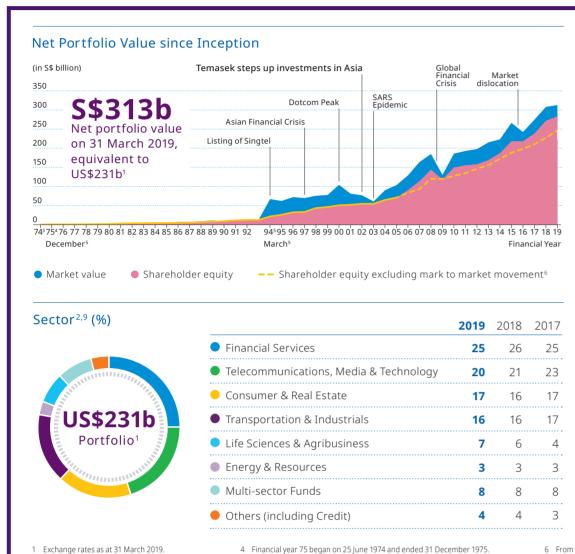
Look Think Act

Now, together

Temasek has 15 years of experience in investing alongside India's growth. Today, our portfolio in India stands at US\$11 billion^{1,2}, spanning a broad range of sectors.

As a generational investor, we **look** to the future, **think** about solutions and opportunities, and act purposefully for a better and more sustainable world.

India's long term potential presents us with many exciting opportunities to invest and grow our network and ecosystem. We look forward to partnering companies in India to shape our collective future.



S\$ Total Shareholder Return⁷ (%) 1.49% One-year return to shareholder

Period in years

Global Exposure^{2,7} & Singapore)

We are constantly seeking new opportunities and partners to grow our extensive ecosystem in India. Our in-depth knowledge, flexible investment philosophy, and vast ecosystem, all contribute to how we add value to present and future companies in our portfolio:

- No limits or targets for asset classes, countries or sectors
- Ability to invest in public markets and privately negotiated opportunities, ranging from early to mature stages of their lifecycles.
- Long term patient capital with a flexible investment horizon
- Open to taking minority or controlling positions



Scan for more information on Temasek's financial performance

- 6 From the financial year ended 31 March 2006, the accounting standards require sub-20% investments to be marked to market 8 As at 31 March 2019. TSR in US\$ terms was -2%, 10%, 9%,

and since inception respectively.

9 As at 31 March.

Do Well as an Investor

Longer Lifespans

needs of longevity

Sustainable Living

solutions for our

future generations

Creating eco-conscious

Meeting the growing

Rising Affluence

Satisfying the aspirations

of rising affluence with

technology enabled

opportunities

2 Distribution based on underlying assets.

3 Incorporation of Temasek on 25 June 1974

SOCIAL PROGRESS

5 Financial year-end was changed from 31 December before 1993 to 31 March from 1994 onwards.

Investing for a

BETTER, SMARTER,

MORE SUSTAINABLE WORLD

We focus on structural trends

driven by transformational technologies,

sustainable living, longer lifespans and

changing consumer patterns,

as incomes grow and

lives are uplifted.

TECHNOLOGY ENABLERS





More Connected World Enabling faster and better ways to stay connected in a digital era



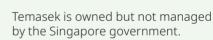
Sharing Economy

Sharing resources more efficiently and conveniently

Smarter Systems

Breaking new ground through artificial intelligence and robotics

Do Right as an Institution



We invest from our own balance sheet, based on commercial principles.



We pay taxes on our investments and comply with the laws of the jurisdictions we operate in.



We own and manage our portfolio.



We are an independent company with a self-governing Board and management team.

Do Good as a Steward

Advocating an



Our collective action to achieve the 17 Sustainable Development Goals (SDGs) by 2030 is more urgent than ever.

Our efforts, great or small, will make a difference in shaping our future by translating the SDGs into an abc World of active and productive economies, **b**eautiful and inclusive societies, and a clean cool Earth.

The time to act is now.

Scan for more information on abc World

Touching Lives. Transforming Communities.





Carried out in the Central Indian state of Madhya Pradesh, this 3-year programme aims to train 250 healthcare professionals in maternal and child health to prevent disease and reduce mortality.



"How to Save Mother Earth" Workshop with Magic Bus

Organised by the Temasek team in Mumbai, the workshop introduced current environmental and community challenges to 60 children from Magic Bus while building their problem solving and presentation skills.















